Community Health Needs Assessment Implementation Strategies

Fiscal year 2018 was the third year of work on three-year strategies developed by the four Memorial Health System hospitals to address community health priorities.

In 2015, each hospital completed a Community Health Needs Assessment in collaboration with county health departments in Sangamon, Logan, Morgan and Christian counties, as well as other health and social service providers who represented vulnerable members of the community.

A new Community Health Needs Assessment was completed in 2018. New implementation strategies focusing on the priorities identified in that assessment will begin in 2019.

Detailed information on each hospital’s Community Health Needs Assessment and outcomes of the implementation strategies are available at ChooseMemorial.org/HealthyCommunities.

### 2016-2018 Priorities

<table>
<thead>
<tr>
<th>Hospital</th>
<th>County</th>
<th>Priorities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abraham Lincoln Memorial Hospital</td>
<td>Logan County</td>
<td>Access to Care, Mental Health, Obesity, Chronic Disease Management</td>
</tr>
<tr>
<td>Memorial Medical Center</td>
<td>Sangamon County</td>
<td>Access to Care, Mental Health, Obesity</td>
</tr>
<tr>
<td>Passavant Area Hospital</td>
<td>Morgan County</td>
<td>Access to Care, Mental Health, Obesity</td>
</tr>
<tr>
<td>Taylorville Memorial Hospital</td>
<td>Christian County</td>
<td>Access to Care, Mental Health, Obesity</td>
</tr>
</tbody>
</table>

### Community Benefit

<table>
<thead>
<tr>
<th>Hospital</th>
<th>Total Benefit</th>
<th>Patient Financial Assistance</th>
<th>Unpaid Medicaid</th>
<th>Other Community Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abraham Lincoln Memorial Hospital</td>
<td>$9,101,000</td>
<td>$724,000</td>
<td>$6,004,000</td>
<td>$2,373,000</td>
</tr>
<tr>
<td>Abraham Lincoln Memorial Hospital Foundation</td>
<td>$355,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Memorial Medical Center</td>
<td>$98,948,000</td>
<td>$6,049,000</td>
<td>$35,776,000</td>
<td>$57,123,000</td>
</tr>
<tr>
<td>Memorial Medical Center Foundation</td>
<td>$491,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Passavant Area Hospital</td>
<td>$19,001,000</td>
<td>$1,736,000</td>
<td>$13,042,000</td>
<td>$4,223,000</td>
</tr>
<tr>
<td>Passavant Area Hospital Foundation</td>
<td>$68,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taylorville Memorial Hospital</td>
<td>$4,996,000</td>
<td>$636,000</td>
<td>$4,070,000</td>
<td>$290,000</td>
</tr>
<tr>
<td>Taylorville Memorial Hospital Foundation</td>
<td>$28,000</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
2019-2021 Priorities

Abraham Lincoln Memorial Hospital, Logan County
Obesity, Mental Health, Substance Abuse, Cancer

Memorial Medical Center, Sangamon County
Access to Care, Mental Health, Substance Abuse, Mother/Infant Health

Passavant Area Hospital, Morgan County
Access to Care, Mental Health, Substance Abuse

Taylorville Memorial Hospital, Christian County
Mental Health, Substance Abuse

Total Cost of Community Benefit $140,583,000
Total Cost of Unreimbursed Services $227,944,000

Additional community benefit totaling $7,595,000 came from the health system’s other three affiliates and two additional business lines. Community Benefit provided by each was:

Memorial Physician Services .......... $5,257,000
Memorial Behavioral Health .............. $191,000
Memorial Home Services .................. $510,000
Memorial Health Ventures ................. $337,000
Passavant Physician Association ...... $1,300,000

Community Benefits provided by Memorial Physician Services, Memorial Behavioral Health, Memorial Home Services, Memorial Health Ventures, and Passavant Physician Association are included in the above summary.

Research $239,000
Community Building Activities $546,000
Community Benefit Operations $750,000
Cash/In-Kind Contributions $37,921,000
Health Professional Education $1,320,000
Subsidized Health Services $22,750,000
Community Health Improvement $1,518,000
Unpaid Medicaid $66,184,000
Patient Financial Assistance $9,355,000
Unpaid Medicare $74,772,000
Bad Debt (Unpaid Patient Debts) $12,589,000
Exceeding Expectations in Enos Park

Three years ago Memorial Medical Center joined an effort to increase access to care in an underserved Springfield neighborhood. Today, the results of that collaboration are attracting nationwide attention.

“It’s greatly exceeded our expectations,” said Tracey Smith, DNP, director of the Enos Park Access to Care Collaborative and director of Population Health Integration at the SIU Department of Family & Community Medicine, SIU Medicine, noting that buy-in from residents and other organizations in the community helps ensure the benefits of the collaborative for years to come.

The Enos Park Access to Care Collaborative is a partnership between MMC, HSHS St. John’s Hospital, the SIU Center for Family Medicine and Enos Park Neighborhood Improvement Association. It was created in response to the 2015 Community Health Needs Assessment, which showed that residents of the Enos Park neighborhood struggled with access to medical care.

When the collaborative got underway in 2015, the goal was for community health workers to serve around 200 individuals. In three years, more than 400 residents benefited from that assistance and 100 percent of those residents now have a primary care physician. Meanwhile, the number of Emergency Department visits and inpatient admissions from the neighborhood have steadily decreased.

The neighborhood has seen gains in employment levels and a reduction in crime. Youth benefit from an array of popular summer enrichment programs staffed by volunteers from Enos Park and beyond.

“During the past year we’ve seen stabilization of the patients who are served by our community health workers,” Dr. Smith said. “Many have become self-sufficient and no longer need the same intensity of services.”

In 2019, the collaborative will continue its efforts in the Enos Park neighborhood and expand the program to the neighboring Pillsbury Mills area, which faces many of the same problems.

In August, MMC and HSHS St. John’s Hospital received the American Hospital Association’s NOVA Award, which recognizes hospitals for their collaborative efforts to improve community health. That cooperation between hospitals has been key to the success of the program, Dr. Smith said.

“That’s something we should celebrate in Springfield,” she said.
The 2015 Community Health Needs Assessment identified four main areas of concern for Logan County: access to care, obesity, mental health and chronic disease management. Since that time the Abraham Lincoln Memorial Hospital Community Health Collaborative has tackled those issues in numerous ways.

ALMH Market

- **45,000+** fruits and vegetables purchased from local farmers
- **930** health screenings conducted

CATCH (Coordinated Approach to Child Health)

- implemented in **14 schools + 3 preschools + 1 after-school program**
- helping **3,200+** children in Logan County stay active and make healthy food choices

Opioid Abuse Prevention

- Community Health Collaborative
  - **$11,000 GRANT** to the Lincoln Police Department to purchase an incinerator for drug disposal
- 250 pounds of expired, unwanted or illicit drugs removed from the community

Active Lifestyles

- **$140K GRANT** from the ALMH Foundation helped to purchase and install the 1st Fitness Court in Illinois
- Residents walked 11,000 laps on the ALMH Wellness Trail
Volunteers Aid Mission of Mercy

Memorial Health System was a major sponsor of the Illinois State Dental Society 2018 Mission of Mercy, which provided more than $1 million in free dental care to local residents in need. Memorial employees, including Paula Harwood, BSN, RN-BC, CCRP, below, were also among the more than 1,000 volunteers who assisted patients July 20-21 at the Bank of Springfield Center.

The goal of the annual Mission of Mercy is to increase access to dental care for vulnerable populations. Access to care was identified as a priority in Sangamon, Christian, Morgan and Logan counties in the 2015 Community Health Needs Assessments.

On average, 300 meals are prepared and delivered each week. Recipients get a hot and a cold meal each day to cover lunch and dinner. Meal delivery is available Monday through Friday, including holidays.

Menu items are adapted to fit the dietary needs of the recipients. That may include a low-sugar meal for someone with diabetes or a renal diet meal suitable for a patient with kidney disease.

Meals are prepared by the Passavant Area Hospital Food Service department and delivered by volunteers from 17 local churches through the Church Women United organization. PAH provides the meals at cost and donates the labor for their preparation. The Doorbell Dinners program is sponsored by the Prairie Council on Aging.
Combating Addiction, Close to Home

Taylorville Memorial Hospital is a major supporter of an organization seeking to combat the problems of drug and alcohol addiction in Christian County.

The Christian County Prevention Coalition meets every other month at TMH, and TMH CEO Kim Bourne and nurse educator Penny Shehadeh, RN, are among the members representing local healthcare.

Substance abuse—particularly the use of opioids—emerged as a major concern among local residents in the 2018 Community Health Needs Assessments conducted in Christian, Morgan, Sangamon and Logan counties. In 2019, Memorial will implement strategies to address the issue at the hospital and system-wide level.

The coalition works to increase awareness of the impact of drug and alcohol addiction on individuals and the community and to help those affected by addiction. That includes a naloxone (Narcan) training event in November, which was attended by around 60 local residents.

Families Anonymous, a group for those affected by a loved one’s use of drugs or alcohol, meets twice a month at TMH, giving families the support and resources they need at a difficult time.

Shehadeh said one of the strengths of the coalition is its broad membership, which also includes representatives from law enforcement, schools, businesses and civic and volunteer groups, plus parents and youth.

“We’re able to bring different perspectives and talents together to help raise awareness and educate the community,” she said.
Memorial Health System’s Mission
To improve the health of the people and communities we serve.

Memorial Health System’s Vision
To be a national leader for excellence in patient care.